

August 18, 2008

Mr. David Goldberg
200 AmTrust Bank Center
1801 East 9th Street
Cleveland, Ohio 44114

Re: JCF – Ad Hoc Committee – CRC Results

Dear David:

It is my understanding that a letter is being written to the JCF Board of Trustees from the “Ad Hoc” Committee regarding the results of the Downtown Dialogues, prior to a Board meeting scheduled for August 26th to discuss the relocation issue. Unfortunately, I will be unable to attend that Board meeting (I will be in Israel for my son’s wedding) and, in that regard, it is my understanding that the JCF Board of Trustees has never been advised of the results or conclusions of the CRC on these issues. Accordingly, as current Chair of the CRC, I will relate the CRC conclusions and ask that they be reported to the Board of Trustees on August 26th, along with the report on the results of the Downtown Dialogues.

As you know, the CRC convened a meeting on April 11, 2008 dedicated solely to presentations by both sides of the relocation issue. David Heller presented on behalf of those in favor of relocating the JCF headquarters to Beachwood, and the “Ad Hoc” Committee presented its position through a number of speakers. The purpose of that meeting was to educate the CRC and the JCF executives and Board members in attendance on both positions so, when the next CRC meeting was held to discuss the issue, the CRC would have the knowledge and information necessary to thoroughly discuss the issue.

On April 24th, an entire meeting of the CRC was devoted solely to the issue of relocation of the JCF headquarters. Including several CRC members who provided their detailed opinions via e-mail, there were 34 members of the CRC present at that meeting. There was a full, thorough, and robust discussion during which *each* person in attendance stated their opinions, and I read all of the e-mails, setting forth the opinions of the few CRC members who could not attend. The overwhelming majority of the CRC (31-3) felt that the JCF headquarters should remain downtown. They did so for a variety of reasons including civic responsibility, the fact that the JCF has become a fabric of the Cleveland community, the fact that we have non-Jewish governmental, interfaith, and foundation partners in downtown Cleveland whose relationship is extremely important, and, ultimately, that the betterment of the Greater Cleveland Jewish Community would be best served by maintaining the JCF headquarters in downtown

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Cleveland. Those who opined in favor of maintaining the JCF headquarters downtown also referenced the renaissance which has begun in downtown Cleveland, and the fact that billions of dollars of projects are on the books, mostly by Jewish developers, in and around downtown Cleveland. Accordingly, the great majority of the CRC felt that maintaining the JCF headquarters downtown would assist in resurrecting the city, as opposed to what they felt would constitute abandonment of the city.

Those who were in favor of moving the headquarters to Beachwood opined that the relationships with our non-Jewish partners would not be adversely affected, and that it only made sense to have the new building located where the majority of Jewish people now reside. They felt that doing so would increase usage of the facility and participation in Federation activities.

Once again, I would have been pleased to present the foregoing to the JCF Board of Trustees on August 26th, but will be in Israel at the time, and respectfully request that you or some other presenter do so. (Feel free to read this letter at the August 26th meeting and/or provide copies to the Board). Relocation of the JCF headquarters involves significant community relations issues, and I therefore believe that the results of the CRC process should be taken with great seriousness by the Board of Trustees. Thank you.

Sincerely,

Bruce P. Mandel